Critical Infrastructure Resilience
July 18-22, 2022
Venice International University
Isola di San Servolo, Venice
Building resilience is a common objective of public institutions, businesses, and the society at large. As we all struggle with the negative impact of natural and man-made hazards, whether they are climatic events, the pandemic or other. Events such as forest fires, Covid-19 pandemic, supply chain disruption are just a few of the most recent events affecting our daily lives. The broad span of these events allows us to differentiate and compare various resilience strategies deployed by governments and businesses. And to see which strategies performed better.

In this 6th edition, the summer school on Critical Infrastructure Resilience (CIR) offers a pragmatic framework and shares tactical tools used by governments and businesses. The framework reflects both national laws and the International Standard Organization guidelines and is:

- **Impact-based:** The course is based on real-life examples of critical infrastructure failure and their consequences, including human impact (casualty, injured, mental health), economic impact (damage, maintenance and operation cost) and service impact (discontinuity, disruption of service).

- **Systemic:** The course covers the pre-disaster phase (risk assessment, risk reduction, risk transfer, and preparedness), the crisis phase (early warning, mobilization, and response) and the post event phase (damage assessment, socio-economic recovery, and reconstruction).

- **Institutional:** The course discusses the strengths and weaknesses of regulated, institutional documents such as emergency plans\(^1\), business continuity plans\(^2\), and recovery plans\(^3\).

This framework combines classical approaches used in disaster risk management, critical infrastructure management and climate change adaptation. The added value of merging several perspectives is that it allows for a better understanding of resilience strategies and options, such as whether to go back to the old

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\(^1\) OCHA (2018). UN-CMCoord Field Handbook
normal or move forward and establish a new normal. Most often than not, resilience strategies are successful when they work for the whole sector/system in which they operate. For this, they need to understand the connectivity and the complexity of the system they are working with and identify the nods, the pressure points from where to gain leverage. These nods are called critical infrastructure (CI). It is a pragmatic notion which allows us to better govern the interconnected and complex society we live in, as it allows us to (i) see the dependencies, (ii) deal with the uncertainties, and (iii) understand the impacts and effects within and beyond our system.

The course consists of a mix of theoretical knowledge, case studies/projects and hands-on exercises. This course will discuss the concept of CI and aims to provide the participants with (i) a clear understanding of the framework and tactical tools, (ii) a series of existing decision-making tools used by public entities, businesses and international organizations, and (iii) peer learning from participant’s experiences.

Who is it for?
Professionals, officials, and graduate students already working on the topic or thinking their work may benefit from it. Ability to read and write fluently in English is a must.

Faculty
Erdem Ergin, Tor Vergata University of Rome (Coordinator)
Carlo Giupponi, Ca’ Foscari University of Venice
Jonas Johansson, Lund University
Carlo Papa, Enel Foundation
Giovanni Valtorta, e-distribuzione
Federico Carturan, RiskApp
(To be completed with the complete faculty list)

Topics

- **Critical infrastructure**
  A critical infrastructure is “An asset, system or part thereof which is essential for the maintenance of vital societal functions, health, safety, security, economic or social well-being of people, and the disruption or destruction of which would have a significant impact.”

- **Cascading Impact and ranking criticality**
  The course will use concrete case studies to discuss how to measure impact (whether social, economic, environmental or political), how to assess the transfer/propagation of impact (whether through a supply-chain, the global aviation system or between countries), and how to assess the importance (ranking) of criticality.

  _ Resilience
  Resilience is “the capacity of a system to absorb disturbance and re-organize while undergoing change so as to still retain essentially the same function, structure, identity, and feedbacks.” This definition means that we consider 2 types of impact: (i) an extreme event that can affect the physical integrity of a CI and/or disrupt its core function and (ii) a change in operating conditions that can affect the performance of the CI.

Course Outline
M1 – Resilience framework and CI concept
M2 – Crisis – During disasters
M3 – Impacts & ranking criticality
M4 – Tool – Prepare a situation report
M5 – Network resilience across the energy infrastructure
M6 – Recovery – After disasters
M7 – Decision-making under uncertainty
M8 – Normal - Before disasters
M9 – Cascading impact software
M10 – Cascading impact evaluation

Application procedure and cost
The Program will admit up to 25 participants.

On-line application
December 16, 2021 – March 25, 2022 via the VIU website

Fees
Participants of VIU member universities: € 350,00 incl. VAT.
Participants of other universities/professionals: € 650,00 incl. VAT.

Students will be notified by April 5 and asked to pay the tuition fee (and accommodation fee, if requested) by April 15, 2022.

The fees will cover tuition and course materials, lunches in the VIU cafeteria and social events. VIU Alumni are eligible for a reduced fee.
PhD candidates and post-docs from EU universities may be eligible for Erasmus+ mobility grant support. Candidates should consult the International Office in their own university for information about the calls for applications for funding. VIU will provide any supporting documentation requested for such applications. Contact VIU Erasmus office: erasmus@univiu.org

Accommodation costs on campus
The costs of accommodation on campus in shared room with other participants (triple or quadruple) is €308 for 6 nights, breakfast and taxes included. Further information will be available in the Application form.

Applicants must submit the application form, a letter of motivation – which should include a brief description of the candidate’s research interests, a curriculum vitae and a photo.

Credits
Number of ECTS credits allocated: 2
A certificate of attendance will be issued at the end of the course.

As the COVID-19 pandemic is ongoing, VIU will continue to monitor the situation; should it prevent international travel or the confirmation of the program on campus as scheduled, other practicable solutions will be evaluated. Applicants and confirmed participants will be informed of any changes.

Venice International University is a consortium of 20 universities, representing 14 countries throughout the world. The mission of VIU is to foster cooperation among VIU member institutions while facilitating the exchange of knowledge and ideas, by developing, promoting and organizing joint academic, research and training/capacity-building program. Students from non-member universities may participate in selected academic programs. The academic programs at VIU are distinguished by a markedly interdisciplinary approach to the topics, and by the international perspectives that the participants contribute to the discussions. The VIU campus is on the island of San Servolo in Venice, Italy.

With the scientific support of

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Venice International University
Isola di San Servolo
30133 Venice, Italy
T +39 041 2719511
F +39 041 2719510
E summerschools@univiu.org
www.univiu.org